First of all I would thank the wonderful people at the City of Calgary Archives. They were unfailingly helpful, taking pains to search out obscure sources and supporting me in every possible way. I am especially indebted to the late John McLeod, and to Ed Davis for setting the record straight on what happened in the early 1950s when the City records were not as detailed with respect to the two foundational privately developed subdivisions of Thorncliffe and Glendale. John died a few weeks after I spoke to him. He was a few short months away from his 100th birthday, and I will cherish my memories of our conversation that day. Less than a decade younger is Ed Davis of Haddin Davis and Brown, and the founding president of Kelwood. A man of amazing vitality and a razor-sharp memory, Ed was unfailingly helpful in talking to me and providing me with information on the corporation’s founding years. Thanks go too to Maurice Chornoboy, former Senior Vice President of Carma and General Manager of Qualico, and Dave Poppitt, Vice President of Melcor Developments, for their help and giving of their time to answer what must have seemed to them silly questions. I enjoyed talking to former Mayor Rodney Sykes, and appreciated his customary frankness. Finally I would like to acknowledge my debt to Les Cosman of Delray Engineering, Keith Construction, and later president of Genstar Development Company, for sharing his thoughts with me. A man of quiet dignity and consummate professionalism, he “opened my eyes” to a side of the land development industry that I wish more people could see.